August 15, 2017

National Association of Emergency Medical Technicians Board of Directors 132-A East Northside Dr. Clinton, MS 39056

To whom it may concern:

I am writing on behalf of Garrett Hedeen, who is a candidate for Region 3 Representative. It has been my great pleasure to know Garrett over the past 7 years as colleague, a leader and as an extremely personable friend. In my experience, Garrett is dependable, enthusiastic, loyal, honest, motivated, and the most passionate EMS advocate that I know.

I have worked with many EMS professionals throughout my career, and Mr. Hedeen stands head and shoulders over most, not only in demonstrated initiative, intelligence and professionalism, but also in his ability to function as a productive member of a team. His intellect is matched by his ability to communicate clearly, and to project an open, friendly persona to others regardless of their, level of expertise.

Garrett's excellent communication skills, positive outlook and pleasing personality enhance his natural leadership qualities. Garrett's willingness to accept challenges and listen to input enable him to contribute thoughtful, well-reasoned approaches to helping others solve difficult problems.

I have observed Mr. Hedeen's involvement in a variety of projects that demonstrate his continuing deep commitment to the advancement of emergency medical services. A few examples of Garrett's devotion to the overall betterment of emergency medical services, include establishing a strong continuous cycle of communication between labor and management, as the IAFF L416 President; testifying at the Indiana statehouse to improve EMS provider death benefits; serving as a committee leader to establish a defensive tactics training regimen, specific to emergency medical services; and avid participation in "EMS Day on the Hill".

I believe Garrett Hedeen to be an excellent candidate for NAEMT Region 3 Representative and have no doubt he will prove a valuable asset to your organization. Please do not hesitate to contact me with any questions.

Sincerely, Jeremiah Meriwether NREMT-Paramedic